

# Gloucester **City Council**

## **REVENUE BUDGET**

**2016/17**

**GENERAL FUND SUMMARY 2016/17**

Gloucester City Council	Proposed Budget 2016/17	Regeneration and Economy	Communities and Neighbourhoods	Performance and Resources	Environment	Culture and Leisure	Housing and Planning
<b>Service Expenditure / Income</b>							
Employees	8,436,200	1,353,800	926,800	2,071,700	1,166,800	941,500	1,975,600
Premises	2,898,800	1,941,900	87,700	0	475,400	205,800	188,000
Transport	86,300	3,200	5,000	22,800	47,300	3,400	4,600
Supplies and Services	13,297,100	204,300	126,600	5,026,800	5,746,200	1,345,400	847,800
Third Party Payments	43,001,100	253,500	315,500	42,138,500	58,400	235,200	0
Capital Charges	0	0	0	0	0	0	0
Other Charges	0	0	0	0	0	0	0
<b>Expenditure Total</b>	<b>67,719,500</b>	<b>3,756,700</b>	<b>1,461,600</b>	<b>49,259,800</b>	<b>7,494,100</b>	<b>2,731,300</b>	<b>3,016,000</b>
Contributions	0	0	0	0	0	0	0
Fees and Charges	(6,257,400)	(2,320,200)	(316,700)	(75,200)	(2,576,300)	(197,200)	(771,800)
Rents and Lettings	(2,019,000)	(1,809,000)	0	(25,000)	0	0	(185,000)
Grant Income	(43,595,500)	0	0	(43,464,700)	(58,900)	0	(71,900)
Sales Income	(1,351,600)	(37,600)	0	0	(270,100)	(1,043,900)	0
Other Income	(1,783,700)	(583,100)	0	(537,300)	(393,400)	(3,100)	(266,800)
<b>Income Total</b>	<b>(55,007,200)</b>	<b>(4,749,900)</b>	<b>(316,700)</b>	<b>(44,102,200)</b>	<b>(3,298,700)</b>	<b>(1,244,200)</b>	<b>(1,295,500)</b>
<b>Service Expenditure</b>	<b>12,712,300</b>	<b>(993,200)</b>	<b>1,144,900</b>	<b>5,157,600</b>	<b>4,195,400</b>	<b>1,487,100</b>	<b>1,720,500</b>
<b>Corporate Expenditure / (Income)</b>							
Interest Payable	467,100						
Interest Receivable	(45,800)						
Corporate Pension Contribution	2,566,800						
Minimum Revenue Provision	660,200						
Insurance Provision	60,000						
Council Tax Support to Quedgely PC	27,400						
<b>Net Operating Expenditure</b>	<b>16,448,000</b>						
Council Tax Precept	(6,765,000)						
Retained Business Rates	(4,000,000)						
Revenue Support Grant	(1,860,000)						
New Homes Bonus	(3,823,000)						
<b>Net Council Position</b>	<b>0</b>						

## Regeneration and Economy Portfolio

Regeneration and Economy	Asset Management and Economic Development				
	Proposed Budget 2016/17	Senior Management 2016/17	Economic Development 2016/17	Parking 2016/17	Markets and Street Trading 2016/17
Employees	1,353,800	358,400	874,600	48,700	72,100
Premises	1,941,900	0	673,600	1,095,800	172,500
Transport	3,200	1,600	1,400	0	200
Supplies and Services	204,300	3,800	130,100	42,800	27,600
Third Party Payments	253,500	0	13,500	240,000	0
Capital Charges	0	0	0	0	0
Other Charges	0	0	0	0	0
<b>Expenditure Total</b>	<b>3,756,700</b>	<b>363,800</b>	<b>1,693,200</b>	<b>1,427,300</b>	<b>272,400</b>
Internal Recharges Net Total	0	0	0	0	0
	0	0	0	0	0
Contributions	0	0	0	0	0
Fees and Charges	(2,320,200)	0	(57,100)	(2,221,300)	(41,800)
Rents and Lettings	(1,809,000)	0	(1,809,000)	0	0
Grant Income	0	0	0	0	0
Sales Income	(37,600)	0	(33,800)	0	(3,800)
Other Income	(583,100)	(75,900)	0	(31,000)	(476,200)
<b>Income Total</b>	<b>(4,749,900)</b>	<b>(75,900)</b>	<b>(1,899,900)</b>	<b>(2,252,300)</b>	<b>(521,800)</b>
<b>Service Expenditure</b>	<b>(993,200)</b>	<b>287,900</b>	<b>(206,700)</b>	<b>(825,000)</b>	<b>(249,400)</b>

<b>Economic Development and Asset Management</b>	<b>Proposed Budget 2016/17</b>
Employees	874,600
Premises	673,600
Transport	1,400
Supplies and Services	130,100
Third Party Payments	13,500
Capital Charges	
Other Charges	
<b>Expenditure Total</b>	<b>1,693,200</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	(57,100)
Rents and Lettings	(1,809,000)
Grant Income	
Sales Income	(33,800)
Other Income	
<b>Income Total</b>	<b>(1,899,900)</b>
<b>Service Expenditure</b>	<b>(206,700)</b>

**Service Manager**

Anthony Hodge

**Portfolio**

Regeneration and Economy

**Portfolio Holder**

Councillor Paul James

<b>Summary By Service Area 2016-17</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Economic Development	376,000	0	376,000
Asset Management	1,317,200	(1,899,900)	(582,700)
<b>Net Service Expenditure</b>	<b>1,693,200</b>	<b>(1,899,900)</b>	<b>(206,700)</b>

<b>Parking</b>	<b>Proposed Budget 2016/17</b>
Employees	48,700
Premises	1,095,800
Transport	0
Supplies and Services	42,800
Third Party Payments	240,000
Capital Charges	
Other Charges	
<b>Expenditure Total</b>	<b>1,427,300</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	(2,221,300)
Rents and Lettings	
Grant Income	
Sales Income	
Other Income	(31,000)
<b>Income Total</b>	<b>(2,252,300)</b>
<b>Service Expenditure</b>	<b>(825,000)</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Anthony Hodge  
 Regeneration and Economy  
 Councillor Paul James

<b>Summary By Service Area 2016-7</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Off Street Car Parks	1,344,500	(2,207,000)	(862,500)
Castlemeads staff car park	82,800	(45,300)	37,500
<b>Net Service Expenditure</b>	<b>1,427,300</b>	<b>(2,252,300)</b>	<b>(825,000)</b>

<b>Markets and Street Trading</b>	<b>Proposed Budget 2016/17</b>
Employees	72,100
Premises	172,500
Transport	200
Supplies and Services	27,600
Third Party Payments	
Capital Charges	
Other Charges	
<b>Expenditure Total</b>	<b>272,400</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	(41,800)
Rents and Lettings	
Grant Income	
Sales Income	(3,800)
Other Income	(476,200)
<b>Income Total</b>	<b>(521,800)</b>
<b>Service Expenditure</b>	<b>(249,400)</b>

**Service Manager**

Lisa Jones

**Portfolio**

Regeneration and Economy

**Portfolio Holder**

Councillor Paul James

<b>Summary By Service Area 2016-17</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Farmers Market	0	(5,000)	(5,000)
Eastgate Market	173,900	(358,000)	(184,100)
Kings Square Market	1,700	(20,000)	(18,300)
Hempsted Market	47,400	(86,000)	(38,600)
Street Trading Licenses	49,400	(52,800)	(3,400)
<b>Net Service Expenditure</b>	<b>272,400</b>	<b>(521,800)</b>	<b>(249,400)</b>

## Performance and Resources Portfolio

Performance and Resources	Financial Services and Business				Shared Services 2016/17	Contact Centre 2016/17	Democratic Services 2016/17
	Proposed Budget 2016/17	Improvement 2016/17	Revenues and Benefits 2016/17	IT 2016/17			
Employees	2,071,700	795,700	69,800	0	193,800	646,100	366,300
Premises	0	0	0	0	0	0	0
Transport	22,800	1,000	200	200	300	9,300	11,800
Supplies and Services	5,026,800	266,800	1,798,000	1,445,600	877,400	75,300	563,700
Third Party Payments	42,138,500	0	42,138,500	0	0	0	0
Capital Charges	0	0	0	0	0	0	0
Other Charges	0	0	0	0	0	0	0
<b>Expenditure Total</b>	<b>49,259,800</b>	<b>1,063,500</b>	<b>44,006,500</b>	<b>1,445,800</b>	<b>1,071,500</b>	<b>730,700</b>	<b>941,800</b>
Internal Recharges Net Total	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Contributions	0	0	0	0	0	0	0
Fees and Charges	(75,200)	(12,500)	0	(27,700)	0	(35,000)	0
Rents and Lettings	(25,000)	(25,000)	0	0	0	0	0
Grant Income	(43,464,700)	0	(43,285,300)	0	(85,000)	0	(94,400)
Sales Income	0	0	0	0	0	0	0
Other Income	(537,300)	0	(537,300)	0	0	0	0
<b>Income Total</b>	<b>(44,102,200)</b>	<b>(37,500)</b>	<b>(43,822,600)</b>	<b>(27,700)</b>	<b>(85,000)</b>	<b>(35,000)</b>	<b>(94,400)</b>
<b>Service Expenditure</b>	<b>5,157,600</b>	<b>1,026,000</b>	<b>183,900</b>	<b>1,418,100</b>	<b>986,500</b>	<b>695,700</b>	<b>847,400</b>

<b>Financial Services</b>	<b>Proposed Budget 2016/17</b>
Employees	795,700
Premises	
Transport	1,000
Supplies and Services	266,800
Third Party Payments	
Capital Charges	
Other Charges	
<b>Expenditure Total</b>	<b>1,063,500</b>
Internal Recharges Net Total	0
	0
Contributions	0
Fees and Charges	(12,500)
Rents and Lettings	(25,000)
Grant Income	0
Sales Income	0
Other Income	
<b>Income Total</b>	<b>(37,500)</b>
<b>Net Service Expenditure</b>	<b>1,026,000</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Jon Topping  
Performance and Resources  
Councillor David Norman MBE

<b>Summary By Service Area 2016-17</b>	<b>Total</b>		
	<b>Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Head of Finance	90,300		90,300
Financial Services	400,900	(12,500)	388,400
Business Improvement	272,900	0	272,900
Treasury Management	109,600		109,600
Procurement	59,400	0	59,400
Corporate expenses	130,400		130,400
Airport Rents	0	(25,000)	(25,000)
<b>Net Service Expenditure</b>	<b>1,063,500</b>	<b>(37,500)</b>	<b>1,026,000</b>



<b>Revenues and Benefits</b>	<b>Proposed Budget 2016/17</b>
Employees	69,800
Premises	
Transport	200
Supplies and Services	1,798,000
Third Party Payments	42,138,500
Capital Charges	
Other Charges	0
<b>Expenditure Total</b>	<b>44,006,500</b>
Internal Recharges Net Total	0
	0
Contributions	0
Fees and Charges	0
Rents and Lettings	0
Grant Income	(43,285,300)
Sales Income	0
Other Income	(537,300)
<b>Income Total</b>	<b>(43,822,600)</b>
<b>Net Service Expenditure</b>	<b>183,900</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Jon Topping  
Performance and Resources  
Councillor David Norman MBE

<b>Summary By Service Area 2016-17</b>	<b>Total</b>		
	<b>Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Revs and Bens Contract	1,732,700		1,732,700
Contract Administration	135,300	(1,205,300)	(1,070,000)
Housing Benefit and subsidy	42,138,500	(42,617,300)	(478,800)
<b>Net Service Expenditure</b>	<b>44,006,500</b>	<b>(43,822,600)</b>	<b>183,900</b>

<b>IT</b>	<b>Proposed Budget 2016/17</b>
Employees	0
Premises	
Transport	200
Supplies and Services	1,445,600
Third Party Payments	
Capital Charges	
Other Charges	0
<b>Expenditure Total</b>	<b>1,445,800</b>
Internal Recharges Net Total	0
	0
Contributions	0
Fees and Charges	(27,700)
Rents and Lettings	0
Grant Income	
Sales Income	0
Other Income	
<b>Income Total</b>	<b>(27,700)</b>
<b>Net Service Expenditure</b>	<b>1,418,100</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Jon Topping  
Performance and Resources  
Councillor David Norman MBE

<b>Summary By Service Area 2016-17</b>	<b>Total</b>		
	<b>Expenditure</b>	<b>Total Income</b>	<b>Net</b>
IT Contract	605,400		605,400
Photocopying	137,600		137,600
Phones	89,200	0	89,200
Hardware and Software Costs	613,600	(27,700)	585,900
<b>Net Service Expenditure</b>	<b>1,445,800</b>	<b>(27,700)</b>	<b>1,418,100</b>

<b>Shared Services</b>	<b>Proposed Budget 2016/17</b>
Employees	193,800
Premises	
Transport	300
Supplies and Services	877,400
Third Party Payments	
Capital Charges	
Other Charges	0
<b>Expenditure Total</b>	<b>1,071,500</b>
Internal Recharges Net Total	0
	0
Contributions	0
Fees and Charges	0
Rents and Lettings	0
Grant Income	(85,000)
Sales Income	0
Other Income	
<b>Income Total</b>	<b>(85,000)</b>
<b>Net Service Expenditure</b>	<b>986,500</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Jon McGinty  
Performance and Resources  
Councillor David Norman MBE

<b>Summary By Service Area 2016-17</b>	<b>Total</b>		
	<b>Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Internal Audit	176,800		176,800
Communications	125,400		125,400
Legal Services	370,000		370,000
Human Resources and Training	230,700		230,700
Apprenticeship Scheme	168,600	(85,000)	83,600
<b>Net Service Expenditure</b>	<b>1,071,500</b>	<b>(85,000)</b>	<b>986,500</b>

<b>Contact Centre and Customer Services</b>	<b>Proposed Budget 2016/17</b>
Employees	646,100
Premises	0
Transport	9,300
Supplies and Services	75,300
Third Party Payments	
Capital Charges	0
Other Charges	
<b>Expenditure Total</b>	<b>730,700</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	(35,000)
Rents and Lettings	
Grant Income	
Sales Income	
Other Income	
<b>Income Total</b>	<b>(35,000)</b>
<b>Service Expenditure</b>	<b>695,700</b>

**Service Manager**

Wendy Jones

**Portfolio**

Performance and Resources

**Portfolio Holder**

Councillor David Norman MBE

<b>Summary By Service Area 2016-17</b>	<b>Total</b>		
	<b>Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Contact Centre	730,700	(35,000)	695,700
<b>Net Service Expenditure</b>	<b>730,700</b>	<b>0</b>	<b>695,700</b>

<b>Democratic Services</b>	<b>Proposed Budget 2016/17</b>
Employees	366,300
Premises	0
Transport	11,800
Supplies and Services	563,700
Third Party Payments	
Capital Charges	0
Other Charges	
<b>Expenditure Total</b>	<b>941,800</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	
Rents and Lettings	
Grant Income	(94,400)
Sales Income	
Other Income	
<b>Income Total</b>	<b>(94,400)</b>
<b>Service Expenditure</b>	<b>847,400</b>

**Service Manager**

Tanya Davies

**Portfolio**

Performance and Resources

**Portfolio Holder**

Councillor David Norman MBE

<b>Summary By Cost Centre 2015-16</b>	<b>Total</b>		
	<b>Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Civic Admin and Hospitality	39,400	0	39,400
Corporate Support Team	89,800		89,800
Democratic Services	179,400		179,400
Members support and allowances	375,300		375,300
Elections and Electoral Registration	257,900	(94,400)	163,500
<b>Net Service Expenditure</b>	<b>941,800</b>	<b>(94,400)</b>	<b>847,400</b>

## Culture and Leisure Portfolio

<b>Culture and Leisure</b>	<b>Proposed Budget 2016/17</b>	<b>Guildhall 2016/17</b>	<b>Museums 2016/17</b>	<b>TIC 2016/17</b>	<b>Aspire Client 2016/17</b>	<b>Marketing Gloucester 2016/17</b>
Employees	941,500	506,000	176,700	189,700	0	69,100
Premises	205,800	93,900	73,600	36,900	1,400	0
Transport	3,400	2,100	500	800	0	0
Supplies and Services	1,345,400	293,300	69,900	365,200	457,000	160,000
Third Party Payments	235,200	0	0	0	0	235,200
Capital Charges	0	0	0	0	0	0
Other Charges	0	0	0	0	0	0
<b>Expenditure Total</b>	<b>2,731,300</b>	<b>895,300</b>	<b>320,700</b>	<b>592,600</b>	<b>458,400</b>	<b>464,300</b>
Internal Recharges Net Total	0	0	0	0	0	0
	0	0	0	0	0	0
Contributions	0	0	0	0	0	0
Fees and Charges	(197,200)	(102,900)	(64,300)	0	(30,000)	0
Rents and Lettings	0	0	0	0	0	0
Grant Income	0	0	0	0	0	0
Sales Income	(1,043,900)	(553,500)	(62,100)	(428,300)	0	0
Other Income	(3,100)	0	(2,100)	(1,000)	0	0
<b>Income Total</b>	<b>(1,244,200)</b>	<b>(656,400)</b>	<b>(128,500)</b>	<b>(429,300)</b>	<b>(30,000)</b>	<b>0</b>
<b>Service Expenditure</b>	<b>1,487,100</b>	<b>238,900</b>	<b>192,200</b>	<b>163,300</b>	<b>428,400</b>	<b>464,300</b>

<b>Guildhall and Blackfriars</b>		<b>Proposed Budget 2016/17</b>
Employees		506,000
Premises		93,900
Transport		2,100
Supplies and Services		293,300
Third Party Payments		0
Capital Charges		
Other Charges		0
<b>Expenditure Total</b>		<b>895,300</b>
Internal Recharges Net Total		
Contributions		
Fees and Charges		(102,900)
Rents and Lettings		
Grant Income		
Sales Income		(553,500)
Other Income		
<b>Income Total</b>		<b>(656,400)</b>
<b>Service Expenditure</b>		<b>238,900</b>

**Service Manager**

Sarah Gilbert

**Portfolio**

Culture and Leisure

**Portfolio Holder**

Councillor Lise Noakes

<b>Summary By Service Area 2016-17</b>	<b>Total</b>		
	<b>Expenditure</b>	<b>Total Income</b>	<b>Net</b>
<b>Guildhall Running Costs</b>	480,900	0	480,900
<b>Events</b>	204,500	(230,100)	(25,600)
<b>Cinema</b>	28,200	(63,000)	(34,800)
<b>Room Hires</b>	0	(91,500)	(91,500)
<b>Guildhall Bar and Cafe</b>	121,700	(178,700)	(57,000)
<b>Blackfriars</b>	60,000	(93,100)	(33,100)
<b>Net Service Expenditure</b>	<b>895,300</b>	<b>(656,400)</b>	<b>238,900</b>

<b>Museums</b>	<b>Proposed Budget 2016/17</b>
Employees	176,700
Premises	73,600
Transport	500
Supplies and Services	69,900
Third Party Payments	
Capital Charges	
Other Charges	
<b>Expenditure Total</b>	<b>320,700</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	(64,300)
Rents and Lettings	
Grant Income	
Sales Income	(62,100)
Other Income	(2,100)
<b>Income Total</b>	<b>(128,500)</b>
<b>Service Expenditure</b>	<b>192,200</b>

**Service Manager**

Angela Smith

**Portfolio**

Culture and Leisure

**Portfolio Holder**

Councillor Lise Noakes

<b>Summary By Service Area 2016-17</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
City Museum	124,900	(49,300)	75,600
City Museum Cafe	32,900	(33,600)	(700)
Folk Museum	162,900	(45,600)	117,300
<b>Net Service Expenditure</b>	<b>320,700</b>	<b>(128,500)</b>	<b>192,200</b>



<b>Tourist Information Centre</b>	<b>Proposed Budget 2016/17</b>
Employees	189,700
Premises	36,900
Transport	800
Supplies and Services	365,200
Third Party Payments	
Capital Charges	
Other Charges	
<b>Expenditure Total</b>	<b>592,600</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	
Rents and Lettings	
Grant Income	
Sales Income	(428,300)
Other Income	(1,000)
<b>Income Total</b>	<b>(429,300)</b>
<b>Service Expenditure</b>	<b>163,300</b>

**Service Manager**

Lucy Chilton

**Portfolio**

Culture and Leisure

**Portfolio Holder**

Councillor Lise Noakes

<b>Summary By Service Area 2016-17</b>	<b>Total</b>		
	<b>Expenditure</b>	<b>Total Income</b>	<b>Net</b>
<b>TIC Running Costs</b>	237,500	(1,000)	236,500
<b>Commercial Activities</b>	355,100	(428,300)	(73,200)
<b>Net Service Expenditure</b>	<b>592,600</b>	<b>(429,300)</b>	<b>163,300</b>

<b>Aspire Client</b>	<b>Proposed Budget 2016/17</b>
Employees	0
Premises	1,400
Transport	0
Supplies and Services	457,000
Third Party Payments	0
Capital Charges	0
Other Charges	0
<b>Expenditure Total</b>	<b>458,400</b>
Internal Recharges Net Total	0
	0
Contributions	0
Fees and Charges	(30,000)
Rents and Lettings	0
Grant Income	0
Sales Income	0
Other Income	0
<b>Income Total</b>	<b>(30,000)</b>
<b>Service Expenditure</b>	<b>428,400</b>

**Service Manager**

Sadie Neal

**Portfolio**

Culture and Leisure

**Portfolio Holder**

Councillor Lise Noakes

<b>Summary By Service Area 2016-17</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
<b>Aspire Client</b>	458,400	(30,000)	428,400
<b>Net Service Expenditure</b>	<b>458,400</b>	<b>(30,000)</b>	<b>428,400</b>

<b>Marketing Gloucester</b>	<b>Proposed Budget 2016/17</b>
Employees	69,100
Premises	
Transport	0
Supplies and Services	160,000
Third Party Payments	235,200
Capital Charges	0
Other Charges	
<b>Expenditure Total</b>	<b>464,300</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	
Rents and Lettings	
Grant Income	
Sales Income	
Other Income	
<b>Income Total</b>	<b>0</b>
<b>Service Expenditure</b>	<b>464,300</b>

**Service Manager**

Anthony Hodge

**Portfolio**

Culture and Leisure

**Portfolio Holder**

Councillor Lise Noakes

<b>Summary By Service Area 2016-17</b>	<b>Total</b>		
	<b>Expenditure</b>	<b>Total Income</b>	<b>Net</b>
<b>Marketing Gloucester General Support</b>	304,300		304,300
<b>Events Programme</b>	160,000		160,000
<b>Net Service Expenditure</b>	<b>464,300</b>	<b>0</b>	<b>464,300</b>

## Environment Portfolio

	Proposed Budget	Neighbourhood	Environmental	Cem and Crem	Flooding and
Regeneration and Economy	2016/17	Services 2016/17	Planning 2016/17	2016/17	emergency
					planning 2016/18
Employees	1,166,800	409,800	206,700	521,500	28,800
Premises	475,400	209,000	23,300	217,100	26,000
Transport	47,300	2,000	15,600	29,400	300
Supplies and Services	5,746,200	5,533,200	34,000	159,600	19,400
Third Party Payments	58,400	0	0	0	58,400
Capital Charges	0	0	0	0	0
Other Charges	0	0	0	0	0
<b>Expenditure Total</b>	<b>7,494,100</b>	<b>6,154,000</b>	<b>279,600</b>	<b>927,600</b>	<b>132,900</b>
Internal Recharges Net Total	0	0	0	0	0
	0	0	0	0	0
Contributions	0	0	0	0	0
Fees and Charges	(2,576,300)	(950,000)	(15,800)	(1,610,500)	0
Rents and Lettings	0	0	0	0	0
Grant Income	(58,900)	0	(58,900)	0	0
Sales Income	(270,100)	0	0	(270,100)	0
Other Income	(393,400)	(352,300)	(30,000)	(11,100)	0
<b>Income Total</b>	<b>(3,298,700)</b>	<b>(1,302,300)</b>	<b>(104,700)</b>	<b>(1,891,700)</b>	<b>0</b>
<b>Service Expenditure</b>	<b>4,195,400</b>	<b>4,851,700</b>	<b>174,900</b>	<b>(964,100)</b>	<b>132,900</b>

<b>Neighbourhood Services</b>	<b>Proposed Budget 2016/17</b>
Employees	409,800
Premises	209,000
Transport	2,000
Supplies and Services	5,533,200
Third Party Payments	
Capital Charges	
Other Charges	
<b>Expenditure Total</b>	<b>6,154,000</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	(950,000)
Rents and Lettings	
Grant Income	
Sales Income	
Other Income	(352,300)
<b>Income Total</b>	<b>(1,302,300)</b>
<b>Service Expenditure</b>	<b>4,851,700</b>

**Service Manager**

Lloyd Griffiths

**Portfolio**

Environment

**Portfolio Holder**

Councillor Jim Porter

<b>Summary By Service Area 2016-17</b>	<b>Total</b>		
	<b>Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Neighbourhood Management	6,070,600	(672,300)	5,398,300
Green Garden Waste	12,000	(580,000)	(568,000)
Bulky Waste		(50,000)	(50,000)
Head of Neighbourhood Services	71,400		71,400
<b>Net Service Expenditure</b>	<b>6,154,000</b>	<b>(1,302,300)</b>	<b>4,851,700</b>

<b>Environmental Planning</b>	<b>Proposed Budget 2016/17</b>
Employees	206,700
Premises	23,300
Transport	15,600
Supplies and Services	34,000
Third Party Payments	0
Capital Charges	0
Other Charges	0
<b>Expenditure Total</b>	<b>279,600</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	(15,800)
Rents and Lettings	
Grant Income	(58,900)
Sales Income	
Other Income	(30,000)
<b>Income Total</b>	<b>(104,700)</b>
<b>Service Expenditure</b>	<b>174,900</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Meyrick Brentnall  
Environment  
Councillor Jim Porter

<b>Summary By Service Area 2016-17</b>	<b>Total</b>		
	<b>Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Allotments	23,300	(15,800)	7,500
Environmental Planning	111,600	(53,900)	57,700
Countryside Unit	126,500	(35,000)	91,500
Climate Change	18,200		18,200
<b>Net Service Expenditure</b>	<b>279,600</b>	<b>(104,700)</b>	<b>174,900</b>

<b>Cemeteries and Crematorium</b>	<b>Proposed Budget 2016/17</b>
Employees	521,500
Premises	217,100
Transport	29,400
Supplies and Services	159,600
Third Party Payments	
Capital Charges	
Other Charges	
<b>Expenditure Total</b>	<b>927,600</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	(1,610,500)
Rents and Lettings	
Sales Income	(270,100)
Other Income	(11,100)
<b>Income Total</b>	<b>(1,891,700)</b>
<b>Service Expenditure</b>	<b>(964,100)</b>

**Service Manager**

Julienne Reeves

**Portfolio**

Environment

**Portfolio Holder**

Councillor Jim Porter

<b>Summary By Service Area 2016-17</b>	<b>Total</b>		
	<b>Expenditure</b>	<b>Total Income</b>	<b>Net</b>
<b>The Arbor</b>	117,800	(136,600)	(18,800)
<b>Cem and Crem Support</b>	148,800	0	148,800
<b>Cemeteries</b>	342,300	(295,500)	46,800
<b>Crematorium</b>	318,700	(1,459,600)	(1,140,900)
<b>Net Service Expenditure</b>	<b>927,600</b>	<b>(1,891,700)</b>	<b>(964,100)</b>

<b>Flooding and Emergency Planning</b>	<b>Proposed Budget 2016/17</b>
Employees	28,800
Premises	26,000
Transport	300
Supplies and Services	19,400
Third Party Payments	58,400
Capital Charges	
Other Charges	
<b>Expenditure Total</b>	<b>132,900</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	0
Rents and Lettings	
Grant Income	
Sales Income	
Other Income	0
<b>Income Total</b>	<b>0</b>
<b>Service Expenditure</b>	<b>132,900</b>

**Service Manager**

Wayne Best

**Portfolio**

Environment

**Portfolio Holder**

Councillor Jim Porter

<b>Summary By Service Area 2016-17</b>	<b>Total</b>		
	<b>Expenditure</b>	<b>Total Income</b>	<b>Net</b>
<b>Flooding prevention</b>	53,900	0	53,900
<b>Drainage Levy</b>	58,400	0	58,400
<b>Emergency Planning</b>	20,600	0	20,600
<b>Net Service Expenditure</b>	<b>132,900</b>	<b>0</b>	<b>132,900</b>



## Communities and Neighbourhoods Portfolio

<b>Communities and Neighbourhoods</b>	<b>Proposed Budget 2016/17</b>	<b>Voluntary Sector Grants 2016/17</b>	<b>Community Strategy and Other Projects 2016/17</b>	<b>Licensing 2016/17</b>	<b>Environmental Health 2016/17</b>	<b>Health and Safety 2016/17</b>	<b>Shopmobility 2016/17</b>
Employees	926,800	0	179,400	153,800	409,400	169,500	14,700
Premises	87,700	0	83,000	0	0	0	4,700
Transport	5,000	0	500	200	2,800	1,500	0
Supplies and Services	126,600	200	53,500	26,900	18,500	15,900	11,600
Third Party Payments	315,500	315,500	0	0	0	0	0
Capital Charges	0	0	0	0	0	0	0
Other Charges	0	0	0	0	0	0	0
<b>Expenditure Total</b>	<b>1,461,600</b>	<b>315,700</b>	<b>316,400</b>	<b>180,900</b>	<b>430,700</b>	<b>186,900</b>	<b>31,000</b>
Internal Recharges Net Total	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
Contributions	0	0	0	0	0	0	0
Fees and Charges	(316,700)	0	0	(269,600)	(22,500)	0	(24,600)
Rents and Lettings	0	0	0	0	0	0	0
Grant Income	0	0	0	0	0	0	0
Sales Income	0	0	0	0	0	0	0
Other Income	0	0	0	0	0	0	0
<b>Income Total</b>	<b>(316,700)</b>	<b>0</b>	<b>0</b>	<b>(269,600)</b>	<b>(22,500)</b>	<b>0</b>	<b>(24,600)</b>
<b>Service Expenditure</b>	<b>1,144,900</b>	<b>315,700</b>	<b>316,400</b>	<b>(88,700)</b>	<b>408,200</b>	<b>186,900</b>	<b>6,400</b>

<b>Voluntary Sector Grants</b>	<b>Proposed Budget 2016/17</b>
Employees	
Premises	
Transport	
Supplies and Services	200
Third Party Payments	315,500
Capital Charges	
Other Charges	
<b>Expenditure Total</b>	<b>315,700</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	
Rents and Lettings	
Grant Income	
Sales Income	
Other Income	
<b>Income Total</b>	<b>0</b>
<b>Service Expenditure</b>	<b>315,700</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Gareth Hooper  
Communities and Neighbourhoods  
Councillor Jennie Dallimore

<b>Summary By Service Area 2016-17</b>	<b>Total</b>		
	<b>Expenditure</b>	<b>Total Income</b>	<b>Net</b>
<b>Voluntary Sector Grants</b>	315,700	0	315,700
<b>Net Service Expenditure</b>	<b>315,700</b>	<b>0</b>	<b>315,700</b>

<b>Community Strategy and Other Projects</b>	<b>Proposed Budget 2016/17</b>
Employees	179,400
Premises	83,000
Transport	500
Supplies and Services	53,500
Third Party Payments	
Capital Charges	
Other Charges	
<b>Expenditure Total</b>	<b>316,400</b>
Internal Recharges Net Total	
Contributions	
Fees and Charges	0
Rents and Lettings	
Grant Income	0
Sales Income	
Other Income	0
<b>Income Total</b>	<b>0</b>
<b>Service Expenditure</b>	<b>316,400</b>

**Service Manager**

Ed Pomfret

**Portfolio**

Communities and Neighbourhoods

**Portfolio Holder**

Councillor Jennie Dallimore

<b>Summary By Service Area 2016-17</b>	<b>Total</b>		
	<b>Expenditure</b>	<b>Total Income</b>	<b>Net</b>
<b>Community Safety</b>	117,100	0	117,100
<b>Community Strategy and Engagement</b>	114,300	0	114,300
<b>CCTV Revenue Budget</b>	85,000	0	85,000
<b>Net Service Expenditure</b>	<b>316,400</b>	<b>0</b>	<b>316,400</b>

<b>Licensing</b>	<b>Proposed Budget 2016/17</b>
Employees	153,800
Premises	0
Transport	200
Supplies and Services	26,900
Third Party Payments	0
Capital Charges	0
Other Charges	0
<b>Expenditure Total</b>	<b>180,900</b>
Internal Recharges Net Total	0
	0
Contributions	0
Fees and Charges	(269,600)
Rents and Lettings	0
Grant Income	0
Sales Income	0
Other Income	0
<b>Income Total</b>	<b>(269,600)</b>
<b>Service Expenditure</b>	<b>(88,700)</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Lisa Jones  
Communities and Neighbourhoods  
Councillor Jennie Dallimore

<b>Summary By Service Area 2016-17</b>	<b>Total</b>		
	<b>Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Hackney Carriages	80,400	(123,500)	(43,100)
Other Licensing	100,500	(146,100)	(45,600)
<b>Net Service Expenditure</b>	<b>180,900</b>	<b>(269,600)</b>	<b>(88,700)</b>

<b>Shopmobility</b>	<b>Proposed Budget 2016/17</b>
Employees	14,700
Premises	4,700
Transport	0
Supplies and Services	11,600
Third Party Payments	0
Capital Charges	0
Other Charges	0
<b>Expenditure Total</b>	<b>31,000</b>
Internal Recharges Net Total	0
	0
Contributions	0
Fees and Charges	(24,600)
Rents and Lettings	0
Grant Income	0
Sales Income	0
Other Income	0
<b>Income Total</b>	<b>(24,600)</b>
<b>Service Expenditure</b>	<b>6,400</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Gill Ragon  
Communities and Neighbourhoods  
Councillor Jennie Dallimore

<b>Summary By Service Area 2016-17</b>	<b>Total</b>		
	<b>Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Shopmobility	31,000	(24,600)	6,400
<b>Net Service Expenditure</b>	<b>31,000</b>	<b>(85,000)</b>	<b>6,400</b>

<b>Environmental Health</b>	<b>Proposed Budget 2016/17</b>
Employees	409,400
Premises	0
Transport	2,800
Supplies and Services	18,500
Third Party Payments	0
Capital Charges	0
Other Charges	0
<b>Expenditure Total</b>	<b>430,700</b>
Internal Recharges Net Total	0
	0
Contributions	0
Fees and Charges	(22,500)
Rents and Lettings	0
Grant Income	0
Sales Income	0
Other Income	0
<b>Income Total</b>	<b>(22,500)</b>
<b>Service Expenditure</b>	<b>408,200</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Gill Ragon  
Communities and Neighbourhoods  
Councillor Jennie Dallimore

<b>Summary By Service Area 2016-17</b>	<b>Total</b>		
	<b>Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Food Safety	189,000	(4,500)	184,500
Pollution Control	169,800	(18,000)	151,800
Head of Public Protection	71,900	0	71,900
<b>Net Service Expenditure</b>	<b>430,700</b>	<b>(22,500)</b>	<b>408,200</b>

<b>Health and Safety</b>	<b>Proposed Budget 2016/17</b>
Employees	169,500
Premises	0
Transport	1,500
Supplies and Services	15,900
Third Party Payments	0
Capital Charges	0
Other Charges	0
<b>Expenditure Total</b>	<b>186,900</b>
Internal Recharges Net Total	0
	0
Contributions	0
Fees and Charges	0
Rents and Lettings	0
Grant Income	0
Sales Income	0
Other Income	0
<b>Income Total</b>	<b>0</b>
<b>Service Expenditure</b>	<b>186,900</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Gill Ragon  
Communities and Neighbourhoods  
Councillor Jennie Dallimore

<b>Summary By Service Area 2016-17</b>	<b>Total</b>		
	<b>Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Health Administration	26,600	0	26,600
Health and Safety	160,300	0	160,300
<b>Net Service Expenditure</b>	<b>186,900</b>	<b>0</b>	<b>186,900</b>

## Housing and Planning Portfolio

Housing and Planning	Housing and		
	Planning	Housing 2016/17	Planning 2016/17
Employees	1,975,600	1,034,600	941,000
Premises	188,000	188,000	0
Transport	4,600	1,800	2,800
Supplies and Services	847,800	533,600	314,200
Third Party Payments	0	0	0
Capital Charges	0	0	0
Other Charges	0	0	0
<b>Expenditure Total</b>	<b>3,016,000</b>	<b>1,758,000</b>	<b>1,258,000</b>
Internal Recharges Net Total	0	0	0
	0	0	0
Contributions	0	0	0
Fees and Charges	(771,800)	(74,300)	(697,500)
Rents and Lettings	(185,000)	(185,000)	0
Grant Income	(71,900)	0	(71,900)
Sales Income	0	0	0
Other Income	(266,800)	(266,800)	0
<b>Income Total</b>	<b>(1,295,500)</b>	<b>(526,100)</b>	<b>(769,400)</b>
<b>Service Expenditure</b>	<b>1,720,500</b>	<b>1,231,900</b>	<b>488,600</b>



<b>Housing Services</b>	<b>Proposed Budget 2016/17</b>
Employees	1,034,600
Premises	188,000
Transport	1,800
Supplies and Services	533,600
Third Party Payments	0
Capital Charges	0
Other Charges	0
<b>Expenditure Total</b>	<b>1,758,000</b>
Internal Recharges Net Total	0
	0
Contributions	0
Fees and Charges	(74,300)
Rents and Lettings	(185,000)
Grant Income	0
Sales Income	0
Other Income	(266,800)
<b>Income Total</b>	<b>(526,100)</b>
<b>Service Expenditure</b>	<b>1,231,900</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Helen Chard / Julie Wight / Mary Hopper  
Housing and Planning  
Councillor Colin Organ

<b>Summary By Service Area 2016-17</b>	<b>Total</b>		
	<b>Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Housing Strategy	162,200	(15,000)	147,200
Private Sector Housing	415,500	(76,100)	339,400
Homelessness Prevention	1,180,300	(435,000)	745,300
<b>Net Service Expenditure</b>	<b>1,758,000</b>	<b>(526,100)</b>	<b>1,231,900</b>

<b>Planning</b>	<b>Proposed Budget 2016/17</b>
Employees	941,000
Premises	0
Transport	2,800
Supplies and Services	314,200
Third Party Payments	0
Capital Charges	0
Other Charges	0
<b>Expenditure Total</b>	<b>1,258,000</b>
Internal Recharges Net Total	0
	0
Contributions	0
Fees and Charges	(697,500)
Rents and Lettings	0
Grant Income	(71,900)
Sales Income	0
Other Income	0
<b>Income Total</b>	<b>(769,400)</b>
<b>Service Expenditure</b>	<b>488,600</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Anthony Wilson  
Housing and Planning  
Councillor Colin Organ

<b>Summary By Service Area 2016-17</b>	<b>Total</b>		
	<b>Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Development Management	484,100	(586,700)	(102,600)
Planning Policy	578,700	0	578,700
Historic Buildings	60,400	(27,700)	32,700
Land Searches	69,300	(155,000)	(85,700)
Head of Service	65,500		65,500
<b>Net Service Expenditure</b>	<b>1,258,000</b>	<b>(769,400)</b>	<b>488,600</b>